

## INFORMATION SOURCES

### NCVO – Collaborative Working

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### Charity Commission Guidance

- New web site information - <http://www.charity-commission.gov.uk/enhancingcharities/cwmresources.asp>
- [Collaborative Working and Mergers: An introduction](#) (CC34) introduces the legal and regulatory aspects of collaborative working, merger and due diligence - 2006
- [Checklist for mergers](#) (PDF 74kb) - 2009
- [Checklist for due diligence](#) (PDF 78kb) - 2009
- Read the Charity Commission's [Policy Statement on Mergers, Collaborative Working and Due Diligence](#) - 2007
- Information about [Registering a merger with the Charity Commission](#) - 2007
- The economic downturn - 15 questions trustees need to ask <http://www.charity-commission.gov.uk/tcc/ccnews29check.asp>



## Other Guidance

- [Mergers: A guide to literature on mergers for voluntary and community sector organisations](#) is a literature review of available relevant material, commissioned by the London Housing Foundation - 2006
- [Mergers made simple](#) (PDF 67kb) guidance from Sayer Vincent for finance professionals - 2008
- [Special report – Charity mergers](#) (PDF 113kb) a report written for European Association for Philanthropy and Giving, by Stone King Sewell LLP solicitors - 2008
- The [Charity Law Unit](#) at Liverpool University have published two reports on merger:
  - [Mergers: A Legal Good Practice Guide](#) (PDF 52kb) - 2001
  - [Legal Issues in Charity Mergers](#) (PDF 208kb) - 2001
- The Baring Foundation produced [Merging Interests](#) (PDF 370kb) - 2000
- [Mix, Match, Merge?](#) - issues and options for charities considering mergers and other partnerships, from CASS Business School (PDF 4,364kb) - 2000
- ACEVO sell [Managing Mergers](#), a practical guide to the management of mergers, based on case studies of CEOs who have led their organisations through the process - 2003
- Bassac – Collaboration Benefits [www.bassac.org.uk](http://www.bassac.org.uk)  
<http://www.bassac.org.uk/our-programmes/collaboration/collaborate-for-commissioning>
- Hact – ‘Collaborate’ resources [www.hact.org.uk](http://www.hact.org.uk)
- Office of the Third Sector – Working in a Consortium [www.cabinetoffice.gov.uk/third\\_sector.aspx](http://www.cabinetoffice.gov.uk/third_sector.aspx)

## Research

- The Charity Commission's regulatory study [Collaborative Working and Mergers Regulatory Study](#) (RS4) gives the results of a survey and explains the relevant legal and regulatory issues in depth, with illustrative case studies - 2003
- [Key Findings on Voluntary Sector Mergers](#) (PDF 152kb) Institute for Voluntary Action Research - 2003
- [Mergers and Collaborations - Charities survey](#) (PDF 501kb) by Nabarro Nathanson and PricewaterhouseCoopers, in association with Charity Finance - 2004

## Case studies

- Read a selection of NCVO's [merger case studies](#).
- Cumbria CVS - [Anatomy of a merger](#) is a report written for NAVCA about the merger that formed the Cumbria Council for Voluntary Service. 2007
- Volunteering England – The Charity Commission has undertaken [an evaluation of the merger that created Volunteering England](#) (Word 167kb) - 2007
- [Bowling Together: Anatomy of a Successful Association Merger](#) (PDF 96kb) - learning from the USA - 2008